

**REPORT TO ABERDEENSHIRE INTEGRATION JOINT BOARD
31 JANUARY 2024**

**ABERDEENSHIRE HEALTH AND SOCIAL CARE PARTNERSHIP (HSCP)
STRATEGIC DELIVERY PLAN PERFORMANCE REPORT**

1 Recommendation

It is recommended that the Integration Joint Board (IJB):

- 1.1 Provide comment on the high-level quarterly performance report on the HSCP Strategic Delivery Plan to end of November 2023, noting work ongoing regarding the prioritisation of workstreams.
- 1.2 Note the monitoring and reporting of activity linked to vaccinations will now be reported under the Primary Care Improvement Programme Board therefore this has been removed from the Strategic Delivery Plan as an individual project.
- 1.3 Note the development and reporting of activity linked to the Primary Care Mental Health Hub will be considered as part of the new Aberdeenshire Mental Health Strategy therefore this will be removed from the Strategic Delivery Plan as an individual project.
- 1.4 Endorse the accompanying quarterly report on specific progress against the Medication Assisted Treatment (MAT) Standards Implementation.

2 Directions

- 2.1 No direction requires to be issued to Aberdeenshire Council or NHS Grampian as a result of this report.

3 Risk

- 3.1 IJB Risk 1 (1990) – Sufficiency and affordability of resource – The Aberdeenshire HSCP’s revised Strategic Delivery Plan and supporting performance framework will monitor progress of all workstreams ensuring known issues or risks relating to capacity and resource are managed, supported by a clear alignment to the HSCP’s Workforce Plan and Medium-Term Finance Strategy.
- 3.2 IJB Risk 8 (1589) – Risk of failure to deliver standards of care expected by the people of in the right time and place – The HSCP’s performance framework will support IJB oversight of progress against key local and national initiatives and measures and provide assurance as to how services are being designed and delivered to improve outcomes.



4 Background

- 4.1 As set out in the Aberdeenshire HSCP Organisational Governance Framework, performance governance within the HSCP is based on a tiered approach to provide assurance at local and strategic levels within the HSCP, to NHS and Council partners and the Scottish Government. Ultimate accountability for and scrutiny of performance is held by the IJB.
- 4.2 At its meeting on 7th December 2022, the IJB approved the new format for its performance reporting framework to provide assurance as to progress against the Aberdeenshire HSCP's Strategic Delivery Plan. The aim of this report is to provide a high-level overview of all projects (transformational, improvement and review workstreams), outlining overall progress and enabling exception reporting of any key barriers or delays.
- 4.3 As previously agreed by the IJB, this report includes a more detailed update on the HSCP's progress against delivery of the Medication Assisted Treatment (MAT) Standards, with the report for this period covering July to September 2023. The full quarterly report is provided in Appendices 1 and 2.
- 4.4 The Strategy and Improvement Teams have undertaken further work to review the projects, definitions and prioritisation of projects within the Strategic Delivery Plan. At the IJB meeting in December 2023 the following changes were agreed:
 - The definitions for transformational projects, improvement projects and projects under review.
 - The updated categorisation of projects within the Strategic Delivery Plan based on the agreed definitions.
 - The development of a Prioritisation Framework which will be supported through the project mandate and project charter documentation.
 - The removal of agreed projects highlighted through this review process, noting they will continue to be monitored on an ongoing basis, similar to that of the Workforce Plan.
 - The removal of agreed projects noting that they are operational/business as usual.

5 Summary

- 5.1 The Aberdeenshire IJB formally agreed the Strategic Delivery Plan 2022 – 2025 in December 2022, outlining the key areas of work to be progressed over the next two years. Appendix 1 provides a summary update with key highlights and risks, including the 'in-focus' update for MAT Standards Implementation to end of September 2023, incorporating a progress rating against all 10 MAT Standards which require to be fully implemented by April 2024.
- 5.2 Appendix 2 provides individual updates for each of the workstreams as originally identified from the Strategic Delivery Plan including the actions below agreed at December's IJB meeting.



- 5.3 As part of the review, it was agreed that the following projects are removed from the Strategic Delivery Plan:
- Autism Strategy
 - Learning Disability Strategy Delivery Plan
 - Mental Health Strategy Delivery Plan
 - Health Improvement Delivery Plan.
- 5.4 They will be continued to be monitored on an ongoing basis in a similar way to the Workforce plan. Again, like the Workforce Plan, any specific projects arising from the delivery plan which have a transformational, improvement or review focus would remain as part of the Strategic Delivery Plan.
- 5.5 In addition, it was also agreed that the following projects are removed from the Strategic Delivery Plan (SDP):
- Health and Social Care Staffing Act: This is a legislative requirement which we have to ensure we comply with operationally.
 - 2C Practices – what is the future: This should be removed, however, when there is an approved project mandate this will be added back to the SDP.
 - Implementation of Outcome Measurements with focus on Outcome Star: This will be removed as this work is business as usual.

6 Equalities, Staffing and Financial Implications

- 6.1 An Integrated Impact Assessment was undertaken as part of the development of the proposals for the performance framework reported to the IJB in December 2022. No impacts were identified as this is a report on performance/activities of the HSCP over the reported period. There will be no differential impact, as a result of the report, on people with protected characteristics.
- 6.2 An Integrated Impact Assessment will be undertaken for each individual project under the Strategic Delivery Plan. Financial and staffing outcomes and measurements will be determined on an individual project basis and scrutiny will be provided through the agreed governance structure.
- 6.3 The Chief Officer, along with the Chief Finance Officer and the Legal Monitoring Officer within Business Services of the Council have been consulted in the preparation of this report and had no comments to make.

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Aberdeenshire Health and Social Care Partnership

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Aberdeenshire
Health & Social Care
Partnership

Date: 19 December 2023

Appendices

Appendix 1: Strategic Delivery Plan - Quarterly Performance Report Summary, 31
January 2024

Appendix 2: Strategic Delivery Plan - Project Performance Tracker